

Industrialized Organizational Models and the Green Transformation— Evidence from Pig Farming in China

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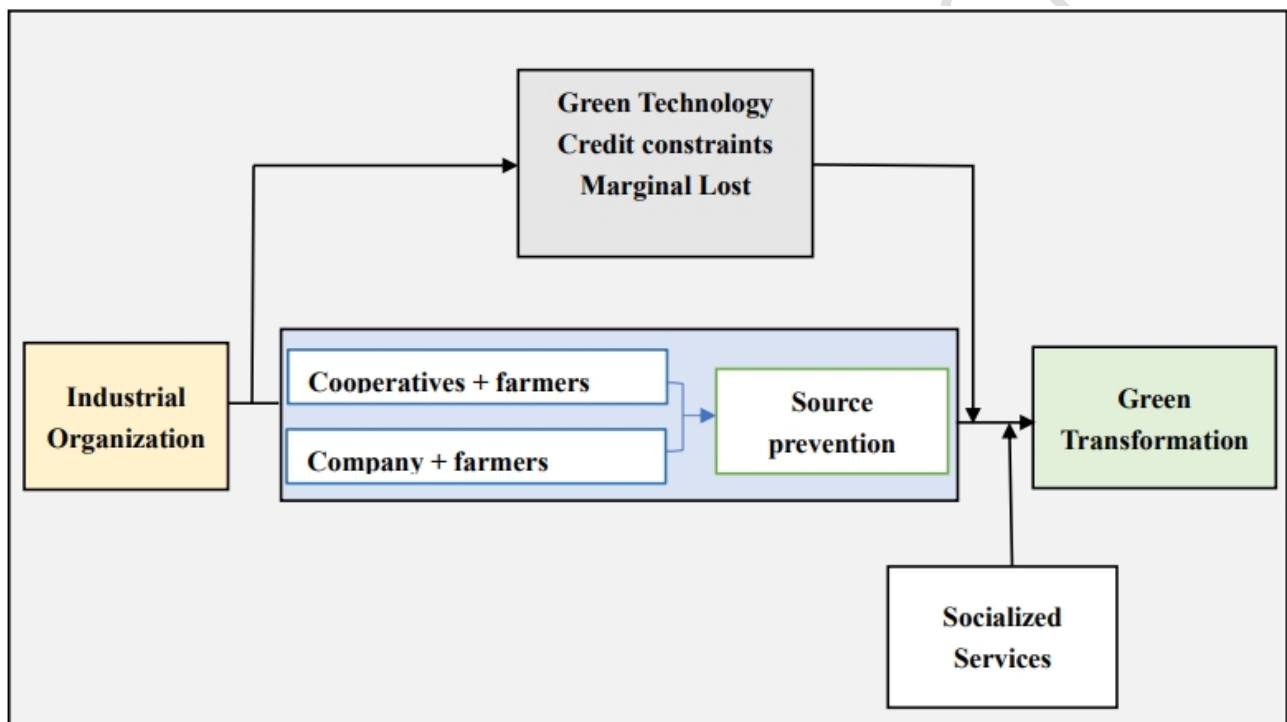
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Graphical abstract



Abstract Based on micro-panel data from Sichuan Province and Jiangsu Province collected in 2022 and 2023, multiple linear regression models are used to explore the impact of different industrial organization models on the green transformation of pig farming. The study found that the participation of pig farmers in pig industrialization organizations significantly promotes the green transformation, particularly in the input factors at the front and middle stages of pig farming, but has no significant impact on the final stage. The “company+farmer” model significantly promotes the green transformation of pig farming, but the promotion effect of the “cooperative+farmer” model is minimal. Further, industrialized organizations mainly promote green transformation by improving

20 farmers' breeding technology, reducing financing constraints, and decreasing medical and epidemic
21 prevention costs. In addition, livestock socialization services lessen the role of industrialized
22 organizations in contributing to the green transformation. Finally, different types of industrialized
23 organizations can significantly promote green transformation for farmers without implementing the
24 planting and breeding cycle.

25 **Keywords** Industrialized organization; Pig farming; Green transformation; Cooperative

26 **1. Introduction**

27 Animal husbandry has led to severe agricultural non-point source pollution, which seriously impacts
28 on ecological security and human health (Xu et al., 2022; Jiang et al., 2024). At present, the production
29 of pig manure in China exceeds 600 million tons, accounting for about one-third of the total amount
30 of livestock manure, and the comprehensive utilization rate is less than 50%. A large number of
31 antibiotic-resistant genes are transmitted in the food chain through pig feces, and the source of
32 bacterial transmission is difficult to determine (Hennessy and Wolf, 2018). The large-scale
33 development of live pigs has also caused serious pollution of the surrounding air and groundwater,
34 directly affecting human health (Bai et al., 2016; Jiang et al., 2023). To address the environmental
35 pollution caused by pig farming, the State Council officially implemented the "Regulations on the
36 Prevention and Control of Pollution from Livestock and Poultry Scale Breeding" in 2014. However,
37 the pollution caused by pig farming in China is widespread and covert, resulting in high government
38 supervision costs, and environmental pollution issues remain severe (Si et al., 2021; Li and Xiao,
39 2024; Li et al., 2024). Therefore, the green transformation of pig farming that is the strict enhancement
40 of green and clean production of pig farming in the whole industrial chain, including source
41 prevention, process control, and terminal governance is an inevitable trend for future development
42 (Tan et al., 2022; Shao et al., 2023), and exploring the key mechanisms of the transformation of pig
43 farming production methods is necessary.

44 Since the outbreak of African swine fever, influenced by the demand for disease prevention and
45 risk sharing, pig farmers aim to reduce market risks and gain potential returns. Various industrial
46 organization models of Chinese live pigs have accelerated their development pace, roughly forming
47 two types: contract production models, represented by “companies+farmers” and
48 “cooperatives+farmers” (Hu et al., 2022; Wilkinson et al., 2023). Taking the “company+farmer”
49 model as an example, in 2021, a total of 96.6795 million live pigs were sold by 12 leading aquaculture
50 enterprises in China, accounting for 14.43% in the country—an increase of 11.78% compared to 2.65%
51 in 2014. In addition, the number of pig industry cooperatives reached 131000 in 2020—a year-over-
52 year increase of 32.32%.

53 There is no consensus regarding research conclusions about the impact of industrialized
54 organizations on the transformation of green production among farmers. Some scholars believe that
55 industrialization is beneficial for green transformation. Industrialization organizations influence the
56 green production behavior of pig farmers through the implementation of effective contractual
57 arrangements, including providing high-quality piglets, green feed, veterinary medicine, and
58 technical guidance (Zhu et al., 2020). Industrial organizations also strengthen the utilization of pig
59 manure resources through effective supervision and incentive policies, ultimately affecting the
60 efficiency of clean pig production (Saenger et al., 2013). Large and leading pig enterprises can
61 provide sufficient financial support and technical training on pollution control, and their rich
62 management experience can also help farmers effectively cope with the pollution problem of pig
63 farming (Tan et al., 2022). In addition, effective contractual arrangements reduce the moral hazard
64 and inefficiency of pig manure treatment caused by information asymmetry (Si et al., 2021). Others
65 believe that the diseconomies of scale caused by farmers’ participation in industrial organizations are
66 not conducive to the transformation of green production. For example, the “company+farmer” model

67 requires farmers to have large-scale pig farming operations to cooperate with the company, which
68 results in the problem of insufficient quantities of land in pig farming to absorb fecal pollution,
69 causing serious pollution of local soil and air (Thu et al., 2012; Kim et al., 2023). Overly intensive
70 pig farming can also cause the spread of pig diseases and death (Fan et al., 2021), which are not
71 favorable to the transformation of green production through process control.

72 The existing literature has focused on the relationship between contract agriculture and the green
73 production behavior of farmers, but two aspects need further in-depth research. First, most studies
74 only use a single indicator to measure the green transformation of pig farming, without
75 comprehensively examining green production behavior from the perspective of the whole pig farming
76 industry chain. Secondly, the current literature mainly focuses on the impact of joining industrial
77 organizations on farmers' green production behavior. However, further research is needed on the
78 differential effects and mechanisms of various industrial organization models on farmers' green
79 production transformation. Thirdly, the reasons for the impacts of different types of pig
80 industrialization organizational models on the green transformation have not been explored, and
81 whether the government-promoted socialized services for livestock and poultry have a regulatory
82 effect still needs further investigation.

83 Therefore, we use micro survey data from Sichuan and Jiangsu provinces collected in 2022 and
84 2023 to comprehensively evaluate the green transformation of pig farming using the entropy method.
85 In view of the whole hog farming industry chain, we investigate the impact and mechanism of
86 different industrial organization models on green transformation, especially in source prevention,
87 process control and terminal governance. Furthermore, we explore the moderator effects of socialized
88 services for livestock and poultry. The marginal contributions of this article are as follows: Firstly, in
89 the realm of research, this paper deepens the exploration of the green transformation issues in the pig

90 farming industry. By adopting an integrated industrial chain analytical framework and innovatively
91 applying the entropy method, this paper quantifies the implementation level of green transformation
92 at three critical stages: source prevention, process control, and terminal treatment. This provides a
93 practical and feasible approach for effectively assessing environmental pollution issues caused by the
94 pig farming industry. Secondly, in terms of research perspective, this paper focuses on the impact and
95 underlying mechanisms of different types of industrial organization models on the green
96 transformation of pig farming, particularly through heterogeneity analysis at various production
97 stages, offering valuable reference for the future green development path of the pig farming industry.
98 Lastly, we further investigate the moderating role of socialized services for livestock and poultry
99 between industrial organizations and green transformation, shedding light on their crucial function in
100 fostering synergistic growth. This insight serves as a source of inspiration for subsequent research
101 endeavors.

102 **2. Theoretical Analysis and Research Hypothesis**

103 The organizational model of the pig industry can be roughly divided into “cooperatives+farmers” and
104 “companies+farmers” models. There are significant differences in the impact of different industrial
105 organization models on the green transformation of pig farming. First, the industrial organization
106 model helps to encourage farmers to adopt green technology. Companies have advantages in
107 increasing productivity and tend to play a dominant role in organizational cooperation, while farmers
108 are in a disadvantaged position. With the government’s constraints on food safety through
109 environmental regulations, profit-maximizing companies must put clear requirements on farmers’
110 production processes and implement a monitoring mechanism, which contributes to farmers’ adoption
111 of green farming techniques (Ji et al., 2019; Hou et al., 2023). Second, the industrial organization

112 model helps to ease the credit constraints of farmers. Credit constraints caused by farmers' lack of
113 collateral, high information costs, and high agricultural business risks, having always been important
114 issues that restrict agricultural development in China.

115 Fortunately, industrialized organizations are the main means of alleviating credit constraints on
116 farmers (Hu et al., 2022). On the one hand, financial institutions can identify risks throughout the
117 entire agricultural industry chain, which can reduce credit risks and improve the availability of credit
118 for farmers. On the other hand, companies and farmers often engage in internal credit, including credit
119 sales of feed and prepaid purchase payments, which to a certain extent alleviate the material
120 constraints on farmers (Zhuo et al., 2020). Thirdly, industrialized organizations have effectively
121 reduced the marginal cost of medical and epidemic prevention, which is conducive to promoting the
122 green transformation of pig breeding. The “company+farmer” model has advantages in management
123 and epidemic prevention measures, which not only supports the effective avoidance of production
124 risks but also reduces the marginal cost of medical and epidemic prevention. Based on this, this paper
125 proposes:

126 **Hypothesis 1:** Compared to independent pig farmers, “company+farmer” model significantly
127 promotes the green transformation of pig farmers. However, the promotion effect of
128 “cooperatives+farmers” is minimal.

129 In accordance with the incomplete contract theory, pig farmers who join different modes of
130 industrial organization differ in the way of contract signing. Compared with the “cooperative + farmer”
131 model, the “company + farmers” model has a stronger binding contract (Karantininis and Graversen,
132 2008; Hu et al., 2022). Owing to differences in contract binding forces among industrial organizations,
133 their impact on the green production transformation of farmers at different stages differs significantly
134 (Rich, 2008).

135 According to producer decision-making theory, pig farmers' green production transformation
136 decisions are the result of cost–benefit tradeoffs, and directly affect the degree of transformation in
137 each green production stage (Si et al., 2021). The green transformation of pig farming involves three
138 main production stages: source prevention, process control and terminal governance. Different types
139 of industrialized organizational models have different institutional arrangements and constraints on
140 green production behavior of farmers in the three stages of pig farming, resulting in significant
141 differences in the cost and degree of green transformation in different production stages (Tan et al.,
142 2022; Zhang and Zeng, 2022).

143 In the stage of source prevention, independent breeders are free to choose piglet suppliers or
144 engage in self-breeding, and the adoption rate of improved breeds is relatively low. In contrast, under
145 the “company+farmer” model operating mechanism, the company provides a unified and
146 standardized feed supply for breeders with improved piglets; and the contract also explicitly prohibits
147 farmers from using prohibited drugs, strictly implements an off-medication period, and strictly
148 manages the input items. Additionally, the cost of antibiotics and medical epidemic prevention is
149 borne by the company and guided by professional technical personnel. Therefore, joining
150 industrialized organizations is beneficial for the green transformation in the source prevention stage
151 (Fan et al., 2021).

152 In the process control stage, after joining the industrial organizations, the companies and the
153 cooperatives provide green production support facilities and corresponding technology guidance for
154 farmers. In addition, joining industrial organizations is convenient for professional aquaculture
155 technology exchange and information sharing among farmers, reducing market transaction costs
156 (Borda-Rodriguez et al., 2016), as well as for industrial organizations to supervise the harmless
157 treatment of waste such as sick and dead pigs. In summary, industrial organizations are conducive to

158 the promotion of the harmless treatment of waste and dead pigs by farmers.

159 At the stage of terminal governance, the scale of independent farmers is relatively small, and the
160 efficiency of combining planting and breeding is relatively high. The scale of “company+farmer”
161 breeding is relatively large, and the efficiency of utilizing manure resources is also high. The binding
162 force of the “cooperative+farmer” contract is relatively low, and the supervision of the utilization of
163 manure resources is not strict. Based on this, this paper proposes:

164 **Hypothesis 2:** Compared to independent farmers, both the “company+farmer” and
165 “cooperative+farmer” models can promote the green production transformation in two stages—
166 source prevention and process control, whereas the “cooperative+farmer” model may not
167 significantly promote the green transformation in terminal governance.

168 To promote the high-quality development of livestock and poultry farming, local governments
169 vigorously develop socialized services in livestock and poultry farming, which helps livestock and
170 poultry farmers to prevent market risks and reduce their production costs (Hennessy and Wolf, 2018).
171 For independent farmers, such services effectively decrease the transaction costs of searching for
172 green feed to a certain extent, promoting the green production transformation of source prevention
173 and process control for pig farmers. For most independent farmers who implement the “planting and
174 breeding cycle”, the socialized services for manure effectively help farmers return to their fields in a
175 scientific manner. Considerably reducing the cost of manure treatment for terminal governance, and
176 further promoting the green transformation.

177 However, for farmers who join industrial organizations, the situation is significantly different
178 from that of independent farmers (Parcell and Langemeier, 1997; Ji et al., 2019). The feed and
179 epidemic prevention drugs of the “company+farmers” model are uniformly provided by the company.
180 Therefore, the socialization of livestock and poultry services is limited in purchasing feed, medical

181 epidemic prevention products, and other products for farmers who join the company, making it
182 difficult to effectively form a green transformation synergy effect in each stage of pig breeding.
183 Therefore, the following hypothesis is proposed.

184 **Hypothesis 3:** Socialized services for livestock and poultry farming contribute to the green
185 transformation of pig farming for independent farmers, but weaken the positive role of industrial
186 organizations in the green transformation of pig farming.

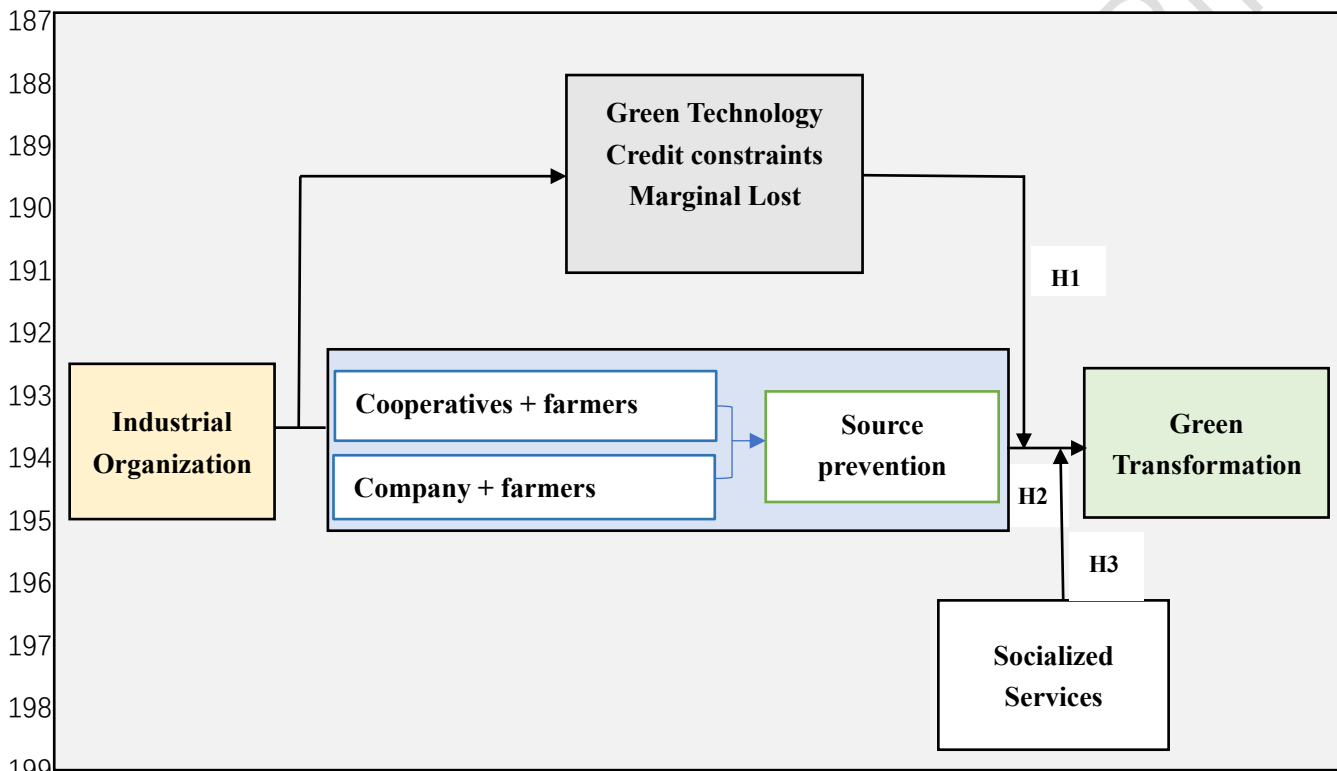


Fig 1. Theoretical analysis frame diagram

3. Methodology, variables and data

3.1 Methodology

203 To verify the scientific and feasibility of the above research hypotheses, we constructed a benchmark
204 model for Equation (1). This model includes *Green*, which signifies the degree of green
205 transformation in pig farming, and *Organization*, which represents the organizational model of pig
206 farming. We also considered a series of control variables designated as X . α signifies parameters

207 that need to be estimated, while ε stands for the random error term, and i represents every
 208 breeder. In Equation (2), *Social* denotes livestock and poultry socialized services, while
 209 *Organization * Social* means the interaction term between socialized services and industrial
 210 organization models to test the moderating effect, β signifies estimated parameters, and the
 211 meanings of the other variables are the same as those in Equation (1).

$$212 \quad Green_i = \alpha_0 + \alpha_1 Organization_i + \alpha_2 X_i + \varepsilon_i \quad (1)$$

$$213 \quad Green_i = \beta_0 + \beta_1 Organization_i * Social_i + \beta_2 Organization_i$$

$$214 \quad + \beta_3 Social_i + \beta_4 X_i + \varepsilon_i \quad (2)$$

215 3.2 Variables

216 3.2.1 Dependent variable

217 Green transformation of pig farming. In this article, we draw on the research of Wu (2009) and Tan
 218 et al. (2022) to construct an evaluation index system for green production transformation of
 219 aquaculture households based on the principles of source prevention, process control, and end of
 220 treatment. The specific indicators are shown in Table 1. Considering the complexity and non-linear
 221 relationship between various indicators of green transformation evaluation, we use the entropy
 222 method to determine the weight of the indicators, and the weighted average is used to obtain the
 223 degree of green production transformation of farmers. The measurement formula is as follows.

224 First, obtain the positive consistency evaluation matrix (x_{ij}) for each indicator. The proportion
 225 of variables (k_{ij}) is expressed as:

$$226 \quad k_{ij} = \frac{x_{ij}}{\sum_{i=1}^n x_{ij}} \quad (3)$$

227 Then, calculate the information entropy (m_{ij}) of each research variable in (k_{ij}):

$$228 \quad m_j = -\frac{\sum_{i=1}^n k_{ij} \ln(k_{ij})}{\ln(n)} \quad (4)$$

229 The difference coefficient (p_j) of each indicator can be obtained from the value of information
 230 entropy:

$$231 \quad p_j = 1 - m_j \quad (5)$$

232 Normalize for m_j to obtain the total weight of each research indicator as 1; then, obtain the
 233 weight of each research indicator η_j :

$$234 \quad \eta_j = \frac{p_j}{\sum_{j=1}^m p_j} \quad (6)$$

235

236 **Table 1** Measurement indicators for green transformation of pig farming

Green transforma tion of pig farming	Source prevention (reduction in factor investment)	Proportion of adoption of improved varieties	The proportion of adoption of improved varieties in pig farms to the total variety (%)
		Ecological feed proportion	The proportion of branded green feed to the total feed input (%)
		Degree of reduction in veterinary antibacterial drugs	Reduction in proportion of veterinary antibiotics compared to 2017 (%)
		Degree of antibiotic reduction	Reduction in the proportion of antibiotic use compared to 2017 (%)
		Medical epidemic prevention level	Proportion of medical and epidemic prevention expenses to total cost (%)
	Process control (waste treatment in aquaculture)	Status of harmless treatment of aquaculture waste	The proportion of harmless waste treatment to the total amount (%)
		Harmless treatment rate of sick and dead pigs	The proportion of harmless treatment of diseased and dead pigs to the total amount (%)
		Supporting rate of harmless treatment facilities	Supporting rate of harmless treatment facilities for pig farm waste (%)
		Efficiency of pig farm exhaust gas treatment	Proportion of investment cost for cleaning up waste gas emissions from aquaculture farms (%)
	Terminal treatment (utilization of fecal resources)	Utilization rate of dry manure (including biogas residue)	The proportion of dry manure resource utilization to the total amount of manure pollution (%)
		Utilization rate of sewage (including biogas slurry)	The proportion of sewage resource utilization to the total

		amount of fecal pollution (%)	
		Proportion of fecal pollution discharge up to standard	The proportion of pig farm manure discharged to the standard in total manure (%)

237

238 **3.2.2 Core independent variable**

239 According to conceptual definition and theoretical analysis, the types of industrial organization
 240 models are “cooperatives+farmers” (x2) and “companies+farmers” (x3). Independent pig breeders
 241 (x1) as the control group. Taking “company+farmer” as an example, if the farmer cooperates with the
 242 company to raise pigs, the value is 1; otherwise, it is 0.

243 **3.2.3 Control variables**

244 Individual characteristics, family characteristics, and external environment as control variables, that
 245 have a significant impact on the participation of farmers in contracted agriculture and green
 246 production transformation (Tan et al., 2022; Fan et al., 2021; Ji et al., 2018). The age of the head of
 247 household, education level, whether they are village cadres, health level, and risk preference were
 248 selected to reflect individual characteristics; intelligence level, scale (mu), net income, and experience
 249 (years) in pig farming were selected to reflect the characteristics of household management; and
 250 government regulation, government technical support, social network, social services (times), and pig
 251 insurance price (CNY) were selected as village characteristic variables.

252 **3.3 Data**

253 The data used in this article come from three field investigations conducted by our research group in
 254 Sichuan and Jiangsu provinces in 2022 and 2023. When selecting the sample area, we mainly
 255 considered that Sichuan Province and Jiangsu Province are densely populated areas for pig farming
 256 in China, with significant differences in economic development levels and industrial organization
 257 models, which are representative. In this research, we adopt a combination of stratified sampling and

258 random sampling. The specific sampling steps are: select 3 townships in the sample counties (districts)
 259 and 3 villages in each township and conduct random research on farmers in the villages. A total of
 260 780 questionnaires were distributed during the survey, and 713 valid samples were obtained, with a
 261 questionnaire efficiency of 91.41%. Table 2 presents descriptive statistics for each variable.

262 **Table 2** Descriptive statistics

Variables	Variable Definition	Mean	Std. Dev	N
Age	Actual age	52.377	12.859	713
Education	Years of education	9.849	3.086	713
Experience	Breeding period	15.389	8.709	713
Cadre	Village cadres=1, otherwise 0	0.098	0.302	713
Health	Health level	1.244	0.499	713
Intelligence	Intelligence level of pig farms	2.878	1.286	713
Risk	Risk appetite	3.433	1.145	713
Regulation	Number of environmental inspections	2.957	5.489	713
Support	Degree of technical support	3.905	1.035	713
Scale	Total area of pigsty	14.719	62.284	713
Income	Net income from pig farming	3.736	0.966	713
Insurance	Pig insurance price	70.589	866.654	713
Network	Neighborhood mutual assistance level	4.018	0.886	713
Social	Number of socialized services	4.457	4.448	713
rzy	Loan or not	0.442	0.497	713
ybz	Standardization level of pig farms	3.184	1.156	713
yzj	Resident technical personnel or not	0.216	0.412	713
yly	Medical epidemic prevention fee	1.483	1.345	713
Green	Green transformation degree of live pigs	57.880	20.646	713
Source	Degree of source prevention	1.506	0.716	713
Mid-range	Degree of process control	50.116	19.849	713
End	Degree of terminal governance	0.422	0.081	713
Organization	Industrialization organization	0.2707	0.445	713
x1	Independent breeder	0.579	0.494	713
x2	“Cooperatives+farmers”	0.076	0.265	713
x3	“Company+farmers”	0.187	0.389	713

263

264 4. Empirical results analysis

265 4.1 Benchmark regression analysis

266 The regression results of industrialization organizations with respect to the green transformation of

267 pig farming are shown in Table 3. Research has found that participating in industrial organizations
 268 has a significant positive impact on the degree of green transformation in pig farming. In particular,
 269 the “company+farmer” model has played a significant role in promoting the green transformation of
 270 pig farming. Independent farmers are not conducive to the green transformation of pig farming, and
 271 the “cooperative+farmer” model variable has not passed the significance test. This indicates that
 272 compared to other organizational models, farmers under the “company+farmer” model under
 273 contractual constraints are more likely to adopt green production technologies and implement
 274 environmental protection measures. Pig farmers can obtain more information and technical support
 275 on pig farming through cooperation with companies, thereby better meeting environmental
 276 constraints and market demands. The company can provide stricter environmental monitoring and
 277 training for pig farmers and assist and supervise them in implementing green production behavior to
 278 ensure a stable supply of pigs for the company. Industrial organizations can also provide credit support
 279 and technical exchange platforms for farmers, further alleviate financing constraints, and promote the
 280 green transformation of pig farming. In summary, the participation of pig farmers in industrial
 281 organizations, especially in leading pig enterprises, plays an important role in promoting the green
 282 production transformation of pig farmers.

283 **Table 3** Regression results of the impact of industrialized organizations on the green transformation

VARIABLES	Green	Green	Green	Green
Organization	11.631*** (1.724)			
x1		-11.804*** (1.721)		
x2			-2.435 (2.793)	
x3				15.679*** (1.880)
Constant	53.403*** (7.928)	65.562*** (8.015)	53.736*** (8.735)	53.694*** (7.670)
Control variables	Yes	Yes	Yes	Yes

Observations	713	713	713	713
R-squared	0.115	0.116	0.059	0.137

284 Note: *, **, and *** indicate significance at the 10, 5 and 1% levels, respectively. The figures in parentheses
285 indicate the standard errors.

286 Source: Author's own conception, using STATA software.
287 (The following table is the same)

288 4.2 Endogeneity testing

289 To solve the endogenous problems caused by possibly missing variables and data errors in the process
290 of model construction, we use the instrumental variable estimation method and select the degree of
291 pig farmers' understanding of pig leading enterprises or cooperatives as the instrumental variable
292 estimation of industrial organizations. Because pig farmers' understanding of enterprises or
293 cooperatives directly affects their participation in industrial organizations, but the understanding is
294 not related to their green production behavior, meeting the selection requirements of instrumental
295 variable estimation. The regression results of 2SLS are shown in Table 4. The first-stage regression
296 results show that instrumental variable estimation is highly correlated with the independent variable
297 and significant at the 1% level. The F statistical value is greater than 10, so there is no weak
298 instrumental variable estimation problem.

299 The second-stage regression results indicate that the joining of industrial organizations by pig
300 farmers can significantly promote the green transformation of pig farming. This result is consistent
301 with the benchmark regression results, indicating that the more familiar pig farmers are with
302 companies or cooperatives. The more suitably they can choose industrial organizations the more
303 effectively they can obtain the green production technology and service "dividends" brought about
304 by industrial organizations, which can promote the green transformation of pig farming. The
305 regression results show that the instrumental variable estimation method selected in this paper has a
306 positive effect on solving endogenous problems.

307 **Table 4** Regression results of instrumental variable estimation

VARIABLES	(1)	(2)
	First-stage Organization	Second-stage Green
Knowledge	0.041***	
Organization		0.214***
Control variables	Yes	Yes
Observations	713	713
F-test	18.660***	5.630***

308 4.3 Robustness testing

309 To test the scientific and rigor of the empirical conclusions of this study, a robustness test was
310 conducted. First, the proportion of harmless waste treatment to the total amount is used to replace the
311 original explanatory variable. The empirical test results are shown in Table 5. The plus-minus sign
312 and significance of each correlation coefficient are consistent with the benchmark regression.
313 Therefore, this empirical result is still stable.

314 **Table 5** Replacing explanatory variables

VARIABLES	Td	Td	Td	Td
Organization	1.647*** (0.393)			
x1		-1.674*** (0.394)		
x2			-1.047* (0.538)	
x3				2.760*** (0.453)
Control variable	Yes	Yes	Yes	Yes
Observations	713	713	713	713
R-squared	0.086	0.087	0.066	0.113

315 4.4 Heterogeneity analysis

316 In recent years, the central government has continuously encouraged the development of a moderate-
317 scale of pig planting and breeding cycle to promote the transformation of green production. Therefore,
318 heterogeneity analyses are conducted on whether pig farmers adopt the “breeding cycle” behavior
319 and the empirical results are shown in Table 6. Research has found that industrialized organizations

320 have a significant positive impact on the green transformation of pig farming only in the absence of
 321 a planting and breeding cycle. The “cooperative+farmer” model is significantly detrimental to the
 322 green transformation of pig farming in the absence of the planting and breeding cycle.

323 **Table 6** Heterogeneity of planting and breeding cycle

VARIABLES	Breeding cycle				No breeding cycle			
	Green	Green	Green	Green	Green	Green	Green	Green
Organization	-0.780 (2.988)				17.079*** (2.296)			
x1		0.780 (2.988)				-17.495*** (2.290)		
x2			-0.397 (3.647)				-8.087** (4.027)	
x3				-1.555 (4.863)				19.389*** (2.093)
Control	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Observations	415	415	415	415	298	298	298	298
R-squared	0.037	0.037	0.036	0.037	0.293	0.299	0.163	0.331

324

325 We further examined the differences between restricted and suitable areas based on regional
 326 resource endowments and environmental regulations. The regression test results are shown in Table
 327 7. The industrialization organization of suitable breeding areas has a significant positive impact on
 328 the green transformation of pig farming, whereas restricted breeding areas are not significant. The
 329 use of the “company+farmer” model in suitable breeding areas can significantly promote the green
 330 transformation of pig farming, possibly because under contractual constraints, improved breeds,
 331 veterinary drugs, and feed are all provided uniformly by the company, which can improve the green
 332 transformation in the source prevention stage. Under reputation mechanisms and government
 333 regulations, the supervisory role of the harmless treatment of diseased and dead pigs and terminal
 334 manure treatment is stronger than that of independent breeders. However, the intensity of
 335 environmental regulations in restricted breeding areas is already high, and the number of industrial
 336 organizations is relatively small. Moreover, the contractual constraints related to green production

337 behavior in pig farming are not significant compared to those of independent farmers.

338

339

Table 7 Regional heterogeneity

VARIABLES	Restricted breeding area				Adaptive zone			
	Green	Green	Green	Green	Green	Green	Green	Green
Organization	2.642 (7.845)				12.509*** (1.896)			
x1		-2.642 (7.845)				-12.720*** (1.890)		
x2			-11.262 (21.828)				-0.614 (3.302)	
x3				4.879 (7.982)				15.747*** (2.124)
Observations	32	32	32	32	618	618	618	618
R-squared	0.613	0.613	0.616	0.616	0.119	0.121	0.056	0.131

340 **4.5 Mechanism verification**

341 To further explore the impact mechanism of industrial organizations on the green transformation of
342 pig farming, we conducted mechanism tests considering paths: financing constraints, standardization
343 degree of pig farms, pig farming technology, and medical epidemic prevention. The relevant
344 mechanism test results are shown in Tables 8 and 9. According to the test results presented in Table
345 8, participating in industrial organizations significantly promotes the financial accessibility,
346 standardization construction level, breeding technology, and medical epidemic prevention level of
347 farmers. Especially under the organizational model of “company+farmer”, farmers joining the
348 company can not only alleviate their financing constraints but also improve their breeding technology
349 and medical epidemic prevention level. However, in terms of standardized construction level, the
350 promotion effect of the company on farmers is relatively weak. This result has important implications
351 for our understanding and promotion of the development of agricultural industrialization.
352 Participating in industrial organizations can provide better financial support for farmers and help them

353 alleviate financing constraints and, thus, better develop and implement green production technologies.

354 In addition, as a part of the industrialization organization, the company can provide professional
355 technical support and medical epidemic prevention guidance to farmers, improving their breeding
356 technology level and animal health management level.

357 However, in terms of standardized construction level, the promotion effect of the company on
358 farmers is limited, possibly because in terms of standardization construction, pig farmers need more
359 autonomy and initiation, and excessive intervention by the company may limit their innovation and
360 implementation capabilities.

361 Table 8 Mechanism tests I

VARIABLES	Financing constraints		Standardization construction		Breeding technology		Medical epidemic prevention	
Organization	0.465*** (0.037)		0.165* (0.098)		0.702*** (0.034)		-0.310*** (0.104)	
x3		0.506*** (0.037)		0.145 (0.111)		0.906*** (0.019)		-0.236** (0.113)
Control	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Observations	713	713	713	713	713	713	713	713
R-squared	0.212	0.198	0.101	0.099	0.629	0.773	0.040	0.035

362 According to the test results presented in Table 9, financing constraints, breeding technology,
363 and medical epidemic, prevention level are key mechanisms related to the impact of industrial
364 organizations on the green production transformation of farmers. These mechanisms have a
365 significant impact on the green production behavior of farmers. However, the mechanistic role of
366 industrial organizations in improving standardization and further promoting green production
367 transformation is not obvious. Financing constraints are important factors that constrain pig farmers
368 from implementing green production. Participating in industrial organizations can help alleviate
369 financing constraints and improve the financing capabilities of farmers, thereby promoting the green
370 transformation of pig farming. Moreover, improvements in breeding technology and medical

371 epidemic prevention levels are key elements for pig farmers to implement green production.
 372 Industrialization organizations provide technical support and guidance to help pig farmers improve
 373 their breeding technology and animal health management levels, thereby promoting the green
 374 transformation of pig farming.

375 **Table 9** Mechanism tests II

VARIABLES	The degree of green transformation in pig farming								
Financing constraints	3.496** (1.669)	2.821* (1.677)							
Standardization construction			0.853 (0.699)	0.878 (0.684)					
Breeding technology					14.933*** (3.079)	11.713*** (3.375)			
Medical epidemic prevention							1.346** (0.529)	1.259** (0.515)	
Organization	10.007*** (1.848)		11.491*** (1.726)		1.142 (2.818)		12.049*** (1.707)		
x3		14.251*** (2.048)		15.552*** (1.879)		5.068 (3.561)		15.977*** (1.820)	
Control	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Observations	713	713	713	713	713	713	713	713	713
R-squared	0.120	0.141	0.117	0.139	0.148	0.150	0.040	0.144	

376 5. Differentiation Analysis of the Different Industrial Organization Models

377 5.1 The impact of different industrial organization models on different stages

378 The previous section confirmed that the joining of industrial organizations by pig farmers can
 379 effectively improve the green transformation of pig farming. Further analysis of the impact of joining
 380 different types of industrial organizations on the green transformation of pig farming at different
 381 stages can clarify the specific direction of optimization of the pig industry chain. The regression
 382 results of the impact of different types of industrialized organizational models on the green
 383 transformation of pig farming at different stages are shown in Tables 10,11and12. Joining
 384 industrialized organizations by pig farmers can significantly enhance the degree of green

385 transformation in the source prevention and process control stages of pig farming, but it is
 386 significantly detrimental to the green transformation of terminal management. The reason for this is
 387 that farmers joining industrial organizations can obtain feed, veterinary drugs, etc., provided by the
 388 organizations, directly promoting the prevention of green transformation at the source of pig breeding.
 389 In addition, industrial organizations regularly supervise the green production behavior of pig farmers
 390 and organize the unified, harmless treatment of sick and dead pigs, further improving the green
 391 transformation of the process control stage.

392 **Table 10** The Impact of different industrialization organization models on the prevention stage

VARIABLES	Source	Source	Source	Source
Organization	0.229*** (0.048)			
X1		-0.230*** (0.049)		
X2			-0.188** (0.091)	
X3		14.209*** (1.799)		0.412*** (0.042)
Control	Yes	Yes	Yes	Yes
Observations	713	713	713	713
R-squared	0.084	0.084	0.070	0.111

393 From the perspective of different organizational models, independent pig farmers are
 394 significantly detrimental to the green transformation of source prevention and process control, but
 395 they are conducive to the resource utilization of end-stage feces. Owing to the lack of professional
 396 and authoritative institutions to provide green feed and qualified veterinary drugs for independent
 397 breeders, it is difficult to ensure the prevention of pig breeding at the source, in addition to a lack of
 398 a supervision mechanism for green production behavior of industrial organizations, which leads to
 399 obstacles in the transformation of process control green production. The “cooperative+farmer” model
 400 has a significant negative impact on the green transformation of pig breeding in the stage of source
 401 prevention and terminal treatment. The significant difference between farmers who join a cooperative

402 and independent farmer is that the organization of the cooperative bears some of the risks of fecal
 403 pollution. Based on moral risk, farmers have a weak awareness of green production. The
 404 “company+farmer” model has significantly promoted green transformation in the stage of source
 405 prevention and process control, and the formal cooperative breeding agreement signed between the
 406 company and farmers has played a key role.

407 **Table 11** The Impact of different industrialization organization models on the regulation stage

VARIABLES	Mid-range	Mid-range	Mid-range	Mid-range
Organization	10.498*** (1.664)			
X1		-10.651*** (1.662)		
X2			-2.378 (2.810)	
X3				14.209*** (1.799)
Control	Yes	Yes	Yes	Yes
Observations	713	713	713	713
R-squared	0.100	0.101	0.050	0.120

408 **Table 12** The impact of different industrial organization models on terminal treatment

VARIABLES	End	End	End	End
Organization	-0.015** (0.007)			
X1		0.014* (0.007)		
X2			-0.021* (0.012)	
X3				-0.009 (0.009)
Control	Yes	Yes	Yes	Yes
Observations	713	713	713	713
R-squared	0.053	0.053	0.052	0.049

409 5.2 The moderator effect of socialized services for livestock and poultry

410 Further study the moderator effect of socialized services for livestock and poultry farming on the
 411 impact of industrial organizations on the green transformation of pig farming. The empirical results

412 are shown in Table 13. The socialized services of livestock and poultry have weakened the positive
 413 impact of industrial organizations on the green transformation of pig farming, possibly because the
 414 current partially free opportunities for socialized services in livestock and poultry farming have led
 415 to more pig farmers enjoying this service, which, in turn, has led to “rent-seeking” phenomena in
 416 some institutions, resulting in lax environmental supervision and falsification of environmental data.

417 From the perspective of different industrial organization models, socialized services for livestock
 418 and poultry have a significant positive regulatory effect on the impact of independent pig farmers on
 419 green production transformation. Whereas for the “companies+farmers” model, the negative
 420 regulatory effect is significant, and the moderator effect on “cooperatives+farmers” is very small
 421 because socialized services for livestock and poultry can provide medical treatment, epidemic
 422 prevention, sales, and convenient treatment of pig manure for independent farmers; save pig breeding
 423 costs and transaction costs. And increase the enthusiasm of pig farmers to adopt green production
 424 behavior.

425 **Table 13** The moderator effect of socialized services for livestock and poultry

VARIABLES	Green	Green	Green	Green
Social	0.371* (0.199)	-0.715** (0.304)	0.028 (0.184)	0.210 (0.209)
Organization	16.772*** (2.222)			
Organization*Social	-1.076*** (0.365)			
x1		-17.100*** (2.208)		
Social*x1		1.098*** (0.360)		
x2			-3.691 (3.811)	
Social*x2			0.222 (0.549)	
x3				19.431*** (2.566)
Social*x3				-0.830*

Control	Yes	Yes	Yes	(0.440)
Observations	713	713	713	Yes
R-squared	0.127	0.129	0.059	713
				0.143

426 From the perspective of the impact of socialized services in livestock and poultry farming on the
427 green transformation of pig farming at different stages, socialized services in livestock and poultry
428 farming mainly weaken the degree of green transformation in the two stages of source prevention and
429 process control for pig farmers who join industrial organizations. The weakening effect on terminal
430 governance is not significant. The empirical results are shown in Tables 14,15and16.

431 **Table 14** The moderator effect of socialized services—source prevention

VARIABLES	Source	Source	Source	Source
Social	0.022*** (0.007)	-0.001 (0.007)	0.017*** (0.005)	0.018*** (0.006)
Organization	0.330*** (0.073)			
Organization* Social	-0.021** (0.009)			
x1		-0.341*** (0.074)		
Social*x1		0.023** (0.010)		
x2			-0.088 (0.159)	
Social*x2			-0.018 (0.018)	
x3				0.479*** (0.060)
Social*x3				-0.015** (0.007)
Control	Yes	Yes	Yes	Yes
Observations	713	713	713	713
R-squared	0.088	0.089	0.071	0.113

432
433 From the perspective of different industrial organization models, for independent breeders,
434 socialized services for livestock and poultry have a significant positive moderator effect on the source
435 prevention and green transformation of pig farming in the process control stage. Because independent

436 breeders need to independently purchase pig farming equipment, feed, and veterinary drugs and pay
 437 for waste treatment and fecal resource utilization fees. Therefore, socialized services for livestock
 438 and poultry directly help independent breeders solve problems and reduce production and transaction
 439 costs, thereby encouraging independent breeders to enhance their awareness of green pig production
 440 behavior. Under the “cooperatives+farmers” models, the regulatory effect of socialized services for
 441 livestock and poultry in the stages of source prevention, process control, and terminal governance is
 442 not significant. Under the “companies+farmers” model, socialized services for livestock and poultry
 443 have a significant negative moderator effect on the green transformation in the source prevention and
 444 process control stages but have little moderator effect on the green transformation in the end-
 445 treatment stage.

446 **Table 15** The moderator effect of socialized services—process control

VARIABLES	Mid-range	Mid-range	Mid-range	Mid-range
Social	0.238 (0.195)	-0.732** (0.297)	-0.075 (0.178)	0.094 (0.204)
Organization	15.129*** (2.152)			
Organization* Social	-0.970*** (0.357)			
x1		-15.358*** (2.144)		
Social*x1		0.975*** (0.353)		
x2			-3.839 (3.952)	
Social*x2			0.258 (0.570)	
x3				17.604*** (2.439)
Social*x3				-0.751* (0.422)
Control	Yes	Yes	Yes	Yes
Observations	713	713	713	713
R-squared	0.111	0.112	0.051	0.125

Table 16 The moderator effect of socialized services—terminal treatment

VARIABLES	End	End	End	End
Social	-0.001* (0.001)	-0.002** (0.001)	-0.002** (0.001)	-0.002*** (0.001)
Organization	-0.011 (0.010)			
Organization* Social	-0.001 (0.001)			
x1		0.009 (0.010)		
Social*x1		0.001 (0.002)		
x2			-0.009 (0.018)	
Social*x2			-0.002 (0.003)	
x3				-0.015 (0.012)
Social*x3				0.001 (0.002)
Control	Yes	Yes	Yes	Yes
Observations	713	713	713	713
R-squared	0.054	0.054	0.053	0.050

449 6. Conclusion and discussions

450 In this article, we investigated the green transformation of pig farming and explored the impact
451 mechanism and heterogeneity of different types of industrial organizations on green transformation.
452 The research results indicate that the joining of industrialized organizations by farmers can
453 significantly promote the green transformation of pig farming, especially at the stages of source
454 prevention and process control, but is not conducive to promoting the transformation of terminal
455 governance. Differences can also be observed in the impact of different organizational models on
456 green transformation. Specifically, the “company+farmers” model can promote green transformation,
457 whereas independent farming is not conducive to green transformation, and the promotion effect of
458 farmers joining cooperatives is not significant. From an overall perspective, farmers joining industrial

459 organizations is beneficial for promoting the green transformation of pig farming, which is consistent
460 with existing research conclusions (Saenger et al., 2013; Ji et al., 2018; Zhu et al., 2020; Tan et al.,
461 2022). However, we innovatively considered the differences in the stages of green transformation and
462 the models of industrial organizations, rather than treating these two variables homogeneously,
463 responding to some studies that suggest the negative impacts of joining industrial organizations (Thu
464 et al., 2012; Kim et al., 2023). Further investigation reveals that industrialized organizations mainly
465 promote farmers' green production transformation by improving their breeding technology, reducing
466 their financing constraints, and reducing medical and epidemic prevention costs.

467 Moreover, socialized services for livestock and poultry farming cannot effectively promote the
468 strengthening of green production transformation in industrial organizations but are more beneficial
469 for independent farmers. Specifically, socialized services for livestock and poultry farming mainly
470 weaken the degree of green transformation in the two stages of source prevention and process control
471 for pig farmers who join the industrial organizations, and the weakening effect on terminal
472 governance is not significant. These research conclusions are similar to existing studies (Hu et al.,
473 2022; Huan et al., 2022), but differs in that we found that socialized services can weaken the positive
474 role of industrialized models.

475 From the perspective of the planting and breeding cycle, the joining of industrial organizations
476 by farmers who have not implemented the planting and breeding cycle can significantly promote the
477 transformation of green production, with the "company+farmer" model being particularly evident,
478 whereas the impact of farmers who have implemented the planting and breeding cycle is minimal.
479 From the perspective of regional heterogeneity, the integration of farmers in suitable breeding areas
480 into industrial organizations can significantly promote the transformation of green production, with
481 the "company+farmers" model being particularly significant, whereas the impact of restricted

482 breeding areas is minimal.

483 Based on the above research conclusions, the following insights and policy recommendations
484 are obtained. First, it will establish a sound organizational system for the pig breeding industry and
485 optimize the organizational structure of pig industrialization. The government should improve the
486 reward and punishment system for industrial organizations and establish a reasonable reward system
487 based on the level of regional economic development and the endowment of pig breeding resources.
488 Second, the government should promote the “planting and breeding cycle” according to local
489 conditions. The pig breeding scale should be determined based on “land” and “breeding”, and planting
490 crops should be selected in combination with soil characteristics to improve the comprehensive
491 economic, social, and ecological benefits of pig breeding. Third, the quality of socialized services for
492 livestock and poultry farming should be improved. In addition, we also recommend that cooperation
493 between pig breeding intermediary organizations, village governments, and pig breeding enterprises
494 be promoted to leverage their advantages and synergies in their respective fields.

495 Although this paper has preliminarily clarified the impact of different industrialized
496 organizational models on the green full-cycle production of breeding entities, there are still several
497 shortcomings. Firstly, the research samples were collected from Jiangsu Province and Sichuan
498 Province, China, and thus the conclusions may not necessarily be applicable to other regions.
499 Secondly, the research primarily focuses on the pig farming industry in China, which does not fully
500 encompass the entire livestock farming sector (Gan and Hu, 2016), leaving room for further
501 exploration in future studies. Thirdly, when measuring green production, it would be more
502 comprehensive to incorporate research from the materials field and adopt new methods for
503 measurement (Kurian and Liyanapathirana, 2019; Loganathan et al., 2022; Mohanraj and Vidhya,
504 2023; Padmapoorani et al., 2023; Gopalakrishnan et al., 2024).

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