

Benefits, Challenges and Success Factors of Water Safety Plan

Implementation: A Review

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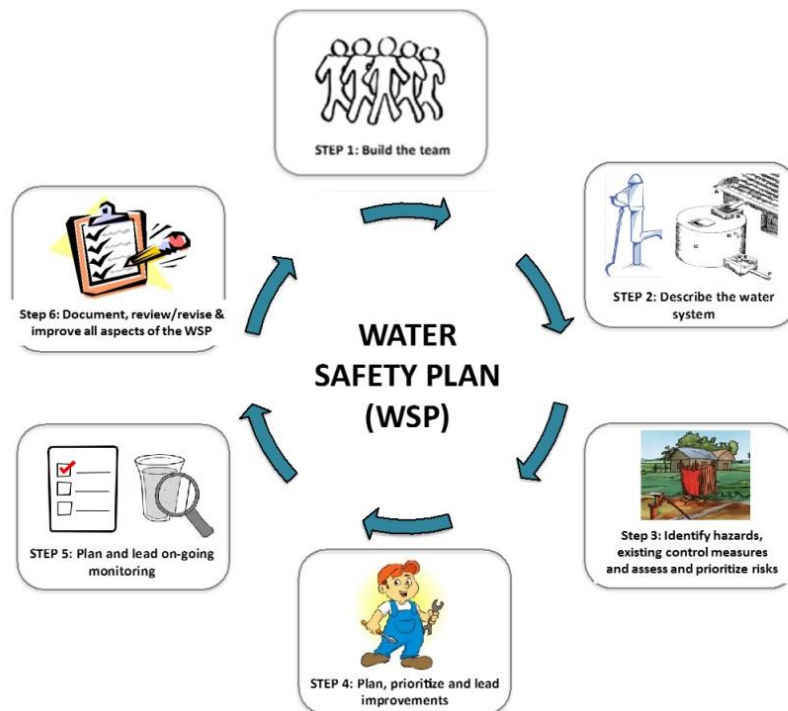
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GRAPHICAL ABSTRACT



Abstract

Drinking water supply is a preeminent to public health, environmental protection, quality of life, economic activity, and sustainable development. Many disasters are being recorded due to poor water quality every day. In this case, it is essential to assure safe water demand through continuous enhancement and improvement of all practices and processes related

17 to the water supply. The Water Safety Plan (WSP) concept has become a globally
18 recognized and accepted approach to drinking water supply management and operation.
19 This study aims at reviewing the WSP as a risk management approach and the
20 implementation status around the world. In addition, the four success factors of WSP
21 implementation are discussed. The benefits, difficulties, as well as recommendation from
22 recent studies that implemented WSP is presented. The benefits include Improved
23 operational efficiency, improved water quality, reduced consumers, reduced production
24 cost and reduced potential hazardous incidents. However, the main difficulties for effective
25 WSP implementation were lack of staff training, insufficient time and fund were the main
26 challenges. According to a literature scan, the water utilities in Arab gulf region countries
27 do not implement WSP, thus, the author encourages water utilities in these countries to
28 conduct WSP to improve water quality management.

29 **Keywords:** Water safety plan; water consumption; risk management; public health

30 **1. Introduction**

31 Water consumption throughout the world has increased six times in the last 100 years and
32 continuously grow as ecosystems economic growth, health, and food security all need
33 water resources (Baum & Bartram, 2018; WHO, 2007) Water supply is important to the
34 quality of life, public health, environmental protection, sustainable development, and
35 economic activity. Generally, water supply service is provided by natural resources
36 monitored by authorities which should conform to principles such as continuity,
37 universally, equity in pricing, efficiency and adequacy in quality and quantity (Herschan
38 et al., 2020; Roeger & Tavares, 2018).

39 Water quality is an essential factor to determine the agreement of water resources for the
40 need's requirements (Ferrero et al., 2019; Serio et al., 2021) The water quality can be
41 affected by many factors such as climatic, biological factors, geomorphological,
42 geochemical as well as y anthropogenic influences. To prevent water-borne diseases such
43 as leptospirosis, intestinal nematode and cholera infections, access to adequate sanitation
44 and safe drinking water is inevitable (Bakir, 2020).

45 Water quality management is an essential issues of natural resources administration that
46 change back and forth between governance systems different types, ranging from
47 protecting water resources, implementing enforcement directives, monitoring and
48 maintaining water quality standards, and remediation water contamination (Kelly et al.
49 2020; WHO, 2017b) Accordingly, it is essential to take into considerations the water safety
50 requirements when designing and operating water supply systems as well as take all
51 effective and efficient actions to continually improve the quality of water quality (Kayser
52 et al., 2019; Peden et al.m 2021) In many countries, the recent development of technology
53 and increasing concerns about the environment and public health have led to great
54 enhancement in water quality(Bartram et al., 2009).

55 Among the water resource management tools, Water safety plans (WSPs) are an essential
56 tool in water sector management (WHO, 2017a). The goal of WSP is to guarantee the
57 quality of water resources by intergrading site-specific elements analysis, taking into
58 consideration any potential threat of chemical, physical, microbiological, or radiological
59 nature that may exist on the system, propose and evaluate the measures actions, and make
60 new strategies aimed at preventing and/or reduce the risk to the level that agrees with
61 regulatory limits(Bereskiea et al.2018; Lane et al. 2018; WHO, 2019a) Effective

62 application of WSP need alteration from dependence on end product water quality to the
63 combination of risk management and water quality testing, thus, WSP can be implemented
64 in low-resole settings (Friederichs et al, 2017). The unique aspect of WSP is flexibility,
65 WSP implementation and impact could be seen in developed and developing countries.
66 However, the development level and water supply availability may determine the degree
67 of implementation(Ekwere et al. 2021; van den Berg et al. 2019). In all countries, many
68 benefits have been observed after WSP implementation, these benefits are improved water
69 quality, increasing knowledge, awareness, and understanding among staff as well as
70 improving collaboration and commination among stakeholders, and improving the overall
71 water supplies system managements (Charles et al.2020; String & Lantagne, 2016)

72 WSP is a systematic and proactive risk assessment and management approach that leads to
73 deeply understand the water supply system, identifies possible contaminant source,
74 evaluate potential health risk, supposes possible mitigation measures, and designate
75 effective control and monitoring systems (Oluwasanya & Carter, 2017; WHO, 2019b). The
76 WSP approach mainly focuses on managing and control risks throughout water supply
77 system from water source to storage, distribution network, and tab. By that, WSP support
78 regulation to achieve health-based targets that leads to great improvement of water supply
79 system (Pérez-Vidal et al. 2016; Serio et al., 2021).

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81 This paper discusses the recent deployment of WSP in a number of nations throughout the
82 world, as well as the major elements that lead to WSP's successful implementation.
83 Furthermore, the goal of this review is to show and debate the impact of key factors such
84 leadership commitments, technology knowledge, governance, and integrity collaboration

85 on the effective implementation of WSP in small communities. The review goes in the
86 same manner as a fellow, with section 2 providing a historical overview of water safety
87 strategies. The next section introduces the WSP application's risk management and risk
88 assessment strategy, as well as the advantages of employing WSP as a water quality
89 management tool for both developed and developing countries. The fourth portion looked
90 at the impact of WSP's major dimensions.. The fifth section examines the benefits and
91 problems of WSP, as well as the necessity for WSP in Gulf countries and the advice for
92 WSP implementation water management plans.

93 **2. Background**

94 Ensure the water quality from a public water distribution system is a key component of
95 public health and environmental policies (Bross, Bäumer, Voggenreiter, Wienand, &
96 Fekete, 2021). Until the 1920s, the quality of drinking water was mainly determined by its
97 organoleptic properties. Nevertheless, parametric rules were applied to guarantee water
98 intended for public consumption owing to the intrinsic unreliability of this process.
99 Technical and legal means ensuring the disinfection of water in public supply systems have
100 been developed in this context. On a large scale, the control of diseases caused by
101 microbiological contamination transmitted through water has been improved (Manuel et
102 al. 2005).

103 The first International Standards for Drinking Water, dedicated specifically to the quality
104 of water for public consumption, are published by the World Health Organization (WHO)
105 in 1958. The three volumes of the first edition of the Guidelines for Drinking Water Quality
106 (GDWQ) were published in the 1980s: Vol 1 - Recommendations; Vol 2 - Health criteria
107 and other supporting information; and Vol 3 - Surveillance and control of community

108 supplies. This method was a game-changer in public health protection because it allowed
109 for the evaluation of health risks posed by chemicals, microorganisms, and radionuclides.
110 Moreover, in many countries, this method served as the foundation for establishing public
111 policies and regulatory procedures, and it continues to serve as the foundation for water
112 quality control for human consumption in the majority of them.

113 The WSP established by WHO in 2004 (Gorchev & Ozolins, 2004), which were later
114 transposed to the regulatory level, thus include combined prevention and control system
115 based on site-specific risk analysis that extends to the entire hydro-drinking chain, which
116 represents a critical step toward improving water quality to protect human health. In 2009,
117 the WHO published a manual that describes the step-by-step WSP procedure (Bartram et
118 al., 2009).

119 The WSP was recently incorporated into European Directive 2015/1787 (European
120 Commission, 2015), which governs the quality of water intended for human consumption.
121 Appropriate WSP implementation thus provides an important opportunity to engage in and
122 encourage preventive risk management within water utilities (Summerill et al. 2010). For
123 these reasons, several countries have decided to introduce the WSP on their own water
124 regulation. WSPs are currently being implemented to different degrees in 93 countries
125 worldwide, with 30% of countries in an early implementation stage; 46 countries report
126 having policy/regulatory instruments that promote or require WSPs, and another 23
127 countries are developing such instruments (WHO, 2017c), for example, in France (Setty et
128 al., 2018), China (Kayser et al., 2019; Li et al., 2020), Germany (Schmiege et al. 2020),
129 Portugal (Roeger & Tavares, 2018, 2020), India (String et al. 2020), Chile (Page et al.,
130 2020), and Italy (Collivignarelli et al. 2018; Muoio et al., 2020).

131 WSPs are a systematic approach to managing drinking water safety that use a multi-barrier
 132 methodology across the entire water supply chain, from catchment to consumer. (Davison
 133 et al. 2005). The goal of WSPs is to protect public health by preventing water supply
 134 pollution, preventing risk in the water supply system, and taking steps to prevent
 135 recontamination during drinking water distribution and storage. (Narayan et al., 2021). One
 136 of the main characteristic that differentiate WSPs from other drinking water safety
 137 management tools is their concentrate on preventing the occurrence of hazards instead of
 138 trying to suppress risks and minimizing their negative effects (Aghaei et al., 2017).
 139 Furthermore, because there is no strict technique that dictates how these systems should be
 140 implemented, WSP can be implemented to a wide range of water utilities, regardless of
 141 degree of complexity, their location, or production capacity. WSPs has been established
 142 according to hazard analysis and critical control points (HACCP). As shows in Figure 1, a
 143 six-step approach is used to create WSPs: (1) assembling a team; (2) system analysis; (3)
 144 operational monitoring; (4) management and communication; (5) review, approval, and
 145 audit; and (6) assessing experience and future needs. Preparation; system description; risk
 146 assessment; identification of hazards and determination of corrective actions; monitoring
 147 and verification; and revision are all essential management components in both HACCP
 148 and WSPs (Bartram et al., 2009).

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Preparation	Model 1.	Assemble the WSP team
System Assessment	Model 2.	Describe the water supply system
	Model 3.	Identify hazards and hazardous events and assess the risks
	Model 4.	Determine and validate control measures, reassess, and prioritize the risks.

	Model 5.	Develop, implement, and maintain an improvement/upgrade plan.
Operation Monitoring	Model 6.	Define monitoring of the control measures
	Model 7.	Verify the effectiveness of the WSP
Management and Communication	Model 8.	Prepare management procedures
	Model 9.	Develop supporting programs
Feedback and improvement	Model 10.	Plan and carry out periodic review of the WSP
	Model 11.	Revise the WSP following an incident

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Figure 1 : The main steps of WSP (Bartram et al., 2009).

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3. Risk management and risk assessment in water safety plan

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Risk management is an important function in the utility sector. A crucial requirement is the effort to identify and analyze risk, as well as to plan and implement preventive actions to improve risk control (Roeger & Tavares, 2018). If the purpose of risk management in the water supply sector is to ensure water safety, therefore understanding the concept of water safety in connection to the goals that underpin water safety planning becomes critical. The first section discusses the concepts and purposes of water safety plans, while the second and third sections look at existing literature on WSPs in developed and developing countries.

163

3.1. Water safety: concepts and goals

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Since 2004, the WHO has advocated the WSP methodology, which attempts to improve the safety of drinking water supplies. WSPs are currently utilized all around the world and are legally mandated in several countries (Gunnarsdottir et al. 2012).

167

Gunnarsdottir et al. (2012) conducted a study using comprehensive surveillance data, to examine the impact of WSP implementation on regulatory compliance, microbiological

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169 water quality, and the incidence of clinical cases of diarrhea. The results indicate that where
170 a WSP was implemented, there was a significant decrease in the incidence of diarrhea, and
171 the results also show that the population where a WSP was implemented is 14 percent less
172 likely to develop clinical episodes of diarrhea. Goodwin, et al. (2015), analyzed the
173 possibility of transforming the WSP into a water reuse strategy. Also specifically discusses
174 the need to establish an overarching risk management framework to locate a Water Reuse
175 Safety Plan (WRSP) approach alongside (and adapted from) the Framework for Safe
176 Drinking Water (FSDW). The findings emphasize the need for risk management reflecting
177 on and facilitating the inclusion of larger contexts and objectives for water reuse schemes.
178 A recent study conducted by Tsitsifli and Tsoukalas (2021) reviewed the status of the risk
179 assessment tool of Water Safety Plans implementation around the world and outlined the
180 benefits and challenges encountered during the process. The results show that the benefits
181 of Water Safety Plans implementation include improved water quality, increased operating
182 efficiency, fewer complaints from customers, lower production costs, and fewer potentially
183 hazardous situations. In addition, there are several critical success aspects of Water safety
184 plan implementation as financial and human resources, staff training, effective
185 identification of essential control points, accurate estimation of the occurrence and severity
186 of hazards, effective coordination, and efficient monitoring

187 3.2. Water safety plans: the state of the art in developed countries

188 In 2013, a study conducted by Hubbard et al. (Hubbard et al. (2013) to investigate the
189 experiences of five Latin American nations throughout the implementation of the WSP.
190 The findings show that WSP adoption is more common than previously thought. In
191 addition, the WHO Guidelines for Drinking-Water Quality are widely utilized as a model

192 for country-level drinking-water legislation, according to respondents, resulting in
193 widespread adoption of the WSP methodology.

194 A study conducted by (Perrier et al. (2014) explores the barriers and bridges in the context
195 of early Drinking water safety plan (DSWP) adoption in small towns across rural Alberta,
196 Canada as seen through the views of small system operators. The findings indicate a variety
197 of challenges connected with relationships between decision-making bodies, regulatory
198 authorities, and water operators, all of which have the ability to assist or hinder DWSP
199 adoption. Findings also show that a DWSP can serve as a bridge, offering a much-needed
200 tool to enhance communication regarding water supplies and support and manage
201 relationships amongst stakeholders.

202 Setty et al. (2018) conducted a study to investigate the potential value of many operational
203 performance indicators utilized for a WSP at a drinking water company in southwestern
204 France. The results showed a considerable reduction in the duration of low-chlorine events
205 at one manufacturing plant, as well as a large reduction in customer complaints about water
206 quality. A study conducted by Gunnarsdottir et al. (2020) to assess the impact of
207 implementing enhanced contemporary pathogen and microbial indicator detection
208 techniques developed in the EU FP7 Aquavalens project on drinking water safety and WSP
209 plan management. Data on water safety risk factors were collected via a questionnaire
210 aimed at determining risk factors and the stage of implementation of Water Safety Plans,
211 as well as site-specific surveys known as Sanitary Site Inspection, for five large water
212 supplies in Denmark, Germany, Spain, and the United Kingdom, and fifteen small water
213 supplies in Scotland, Portugal, and Serbia. The results showed that some of the techniques
214 when implemented as part of water safety management, could detect quickly the most

215 common waterborne pathogens and fecal pollution indicators and thus have a high early
216 warning potential. Also, can improve water safety for consumers, can validate whether
217 mitigation methods are working as intended, and can confirm the quality of the water at
218 the source and at the tap.

219 A recent study conducted by Serio et al. (2021) in in Salento (South Italy) to implement
220 the Water Safety Plan in three businesses in Salento, in the province of Lecce. The case
221 studies confirmed the model's applicability even to tiny drinking-water systems, despite
222 the fact that it required more effort in studying the incoming water, the local intended use,
223 and the possibilities for controlling the containment of the risks to which it is exposed.

224 3.3. Water safety plans: the state of the art in developing countries

225 A study was conducted by Alazaiza and Moghier (2013) to develop a Gaza Strip Water
226 Safety Plan by assessing the water delivery infrastructure from desalination plants to taps
227 and identifying the hazards that could be introduced at each stage (source, distribution, and
228 storage). The results showed that the WSP was not used in the Strip, where a lot of
229 procedures were required to ensure the safety of drinking water. In addition, the main
230 hazardous incidents in the desalination water distribution system occurred in the system
231 delivery trucks and residential tanks during the second and final stages. The authors
232 suggested that it is critical to monitor and follow up on these desalination plants in order
233 to ensure that they are complying with the conditions and terms of water quality.

234 Kanyesigye et al. (2019) studied the status of WSP in Uganda, which was one of the first
235 African countries to design and operate a WSP, with the first WSP dating back to 2002.

236 The result of their study showed that, over the last 15 years, the development of the 20

237 WSPs has been mostly incomplete and different. In addition, the majority of WSPs
238 concentrated on system evaluation and improvement but left out WSP monitoring,
239 verification, and administration. The authors concluded that inadequate training, erroneous
240 perceptions, team composition and deployment, and the inability to evaluate WSP efficacy
241 were highlighted as the key barriers to WSP adoption. On the other hand, public health
242 responsibility, management commitment, financial availability, solid customer relations,
243 and dependable laboratories were the most important enabling factors of WSP
244 implementation.

245 Razmjou et al. (2019) studied the weak points in the Iran, Semnan water supply system
246 based on WSP. The water safety plan quality assurance tool (WSP QA tool) software was
247 used to assess the water safety plan's weaknesses and progress. The results of their study
248 show that the most hazardous events were recognized as old infrastructure, old pipes, and,
249 as a result, pressure loss at the site of usage. Since the Semnan water supply is groundwater,
250 the authors believe that by focusing more on other areas such as basins, transmission and
251 distribution lines, and points of consumption, as well as fully implementing the water safety
252 program in this system, more favorable results and coordination rates can be obtained.

253 Abuzerr et al. (2020) conducted a study in the Gaza strip, to study health-related hazardous
254 incidents in order to determine the optimal risk-reduction solutions in the Gaza Strip's
255 drinking water supply. The goal was to conduct additional tests on the chlorine residual,
256 nitrate concentration, and electrical conductivity in 109 small-scale water desalination
257 plants, 197 tanker trucks, 109 water wells, and 384 residences spread throughout five
258 governorates in Gaza. The results of their study showed that the chlorine residual amounts
259 observed on average were lower than the prescribed national and international limits.

260 Furthermore, none of the water samples fulfilled the necessary requirements, indicating
261 that the groundwater in Gaza is unfit for human consumption. Furthermore, the study
262 discovered a higher level of electrical conductivity in desalinated water in desalination
263 facilities compared to desalinated water in households. The authors recommend that more
264 efforts be made, and more control mechanisms are used to limit the danger of hazardous
265 occurrences on drinking water supply systems and to supply safe drinking water to the
266 population in accordance with Palestinian water authority requirements.

267 A study was conducted by Bazgir et al. (2020) to assess the risk of the Tahm dam on Zanjan
268 City's drinking water supply and distribution systems by executing WSP in 2019. The
269 results of the risk assessment revealed that the three most prominent dangers of the
270 analyzed water supply systems were rural sewage discharge in the catchment region,
271 inadequate consumer understanding, and old pipes and aging water infrastructure. In
272 addition, the authors suggested that more attention should be made to the weaknesses and
273 strengths based on the risk assessment of the findings of this water system in the catchment
274 region and the endpoint of usage.

275 A study conducted by Herschan et al. (2020) in Low- and Middle-Income Countries to
276 identify the factors that contribute to a WSP's performance. The results showed that the
277 most three essential success variables identified were technical capacity building,
278 community engagement, and monitoring and verification. In addition, Factors specific to
279 small drinking water supplies in Low-Middle Income Countries include support from non-
280 government organizations, integration into existing water sanitation and hygiene (WASH)
281 programs, simplicity, and community engagement. Moreover, the study highlights the need
282 for further data collection and research focused on success factors in these settings.

283 4 **Key dimensions of water safety planning**

284 Management and stakeholder engagement are two essential aspects of WSP. As
285 organizational culture is defined as the experiences, attitudes, norms, values, and beliefs
286 shared by the organization members, the operation of the organization to promote or retard
287 the adoption of new tasks is affected by stakeholders and managing knowledge (Schein,
288 2010; C Summerill et al., 2010). This section discusses how the WSP four dimensions;
289 leadership commitment, technical knowledge, governance and integrity collaboration may
290 affect the successful implementation of WSP.

291 Strong leadership commitment is an essential key for successful WSP implementation by
292 water management bodies. The importance of senior management engagement and
293 involvement for the success of WSP was reported by a study by Summerill et al (Corinna
294 et al.2010)which presented the effect of organizational culture. The study found that
295 organizational culture had some weaknesses although internal commitment to risk
296 management was observed. Those weaknesses hindered the achievement of full application
297 of WSP. Some organizational cultural characteristics such as camaraderie, customer
298 service mentality, proactive leadership, transparency, competent human resource, and
299 accountability support the overall process. Other organization culture traits such as
300 miscommunication, interest or reward, lack of flexibility and knowledge, and coercion
301 hindered the implication of WSP. The study concluded that considering the effect of
302 organizational culture on the WSP adaptation is essential towards a sustainable practice of
303 WSP.

304 Barriers between management and workers result in a breakdown in relationships and
305 communication and directly affect the WSP. The success of WSP is related to dependence,

306 trust and identification with managers. In WSP projects, when workers lost belief in
307 themselves and their value and usefulness as a result of the gap between managers and
308 workers (low level of internalization), the failure in project implementation appears. Thus,
309 the internationalization management commitment is essential for the team as well as WSP
310 successful implementation (Kostova & Roth, 2002).

311 Thiel(2015) revised 5 case studies from the United States of America and conclude that the
312 shape of water governance is highly affected by the internal dynamic. In addition,
313 Amendment of institutional arrangements over time to react with the changing awareness
314 and understanding forming public attitudes and performance(Schlager & Blomquist,
315 2008). Thus, WSP in countries where their character is not shaped, highly depend on the
316 strong political component. Changing the political system may fail, therefore, governments
317 are often play it safe, choose not to change the present situation rather than conduction
318 something new that could bring an unaccountable risk.

319 Several studies highlighted the importance of external communication which can
320 understand by the terms of end-users The traditional belief stated that external
321 communication is conducted between management bodies and drinking water end users,
322 but in realty the external communication covers a wide range of agencies and stakeholders
323 (Ferrero et al. 2018). Similarly, Kot et al.(2015) stated that public readiness can be
324 translated to resource, leadership, and awareness and widespread knowledge about safe
325 drinking water is essential for WSP implementation. To conclude, leadership commitments
326 promote external communication in the organization and enhance internal communication,
327 resulting in improvement of stakeholder's engagements and fulfillments. In addition, a

328 serious commitment of management bodies and involvement of stakeholders is essential
329 for successful WSP implementation.

330 The WSP implementation process depends on effective collaboration, thus interagency
331 collaboration is considered challenge and opportunity for water utilities (Bartram et al.,
332 2009). Jalba et al. (2010)) come up with an emergency management structure depend on
333 cooperation between public health sector agencies and public water supply agencies, as
334 part of risk management. The authors establish qualitative research to determine the aspects
335 that affect the effective interagency relationship. They identify six critical elements of
336 institutional relations which include communication, creativity, training, confidence,
337 exchange of experience, and regulation. All six aspects are essential for effective
338 institutional relations. Breakdown in one aspect might lead to failure in a future event. For
339 instance, do not share experiences can cause delays in investigation and possibly
340 compromise the solution.

341 Enhancements in water governance are methods to ensure the water supply quality for
342 human consumption. Availability of safe water may be improved when certain governance
343 challenges are discussed: enforcement and monitoring of water quality regulations,
344 interagency collaboration between countries and ministries that relate to drinking water
345 services, and technical knowledge to enhance water supply system managements (Kayser
346 et al. 2015). Implementation of WSP has many benefits for the governance level as it
347 enhances document management.

348 Many enhancements in technical knowledge can be achieved during and /or after WSP
349 implantation. For example, WSP assures the provision of safe water while also improving
350 security in terms of water quality assurance and public health protection. Moreover, WSP

351 enables the systematic identification of risks, as well as the creation and formalization of
352 procedures and activities for risk prioritization and minimization/mitigation. However,
353 WSP implementation necessitates a high level of technical expertise to gain a thorough
354 understanding of the supply chain (Tsoukalas & Tsitsifli, 2018).

355 In a broader sense, the four key components may be found in different utility industries.
356 (Finnveden et al. (2013) demonstrate how a Strategic Environmental Assessment (SEA)
357 framework incorporates a variety of analytical tools in the energy industry, including Life
358 Cycle Assessment, Risk Assessment, Economic Valuation, and Multi-Attribute
359 Approaches. This variety is capable of accommodating disparities in the beliefs and
360 worldviews of different stakeholders and, as a result, stimulates collaboration and
361 understanding in environmental assessment procedures, promoting credibility and
362 relevance. Clearly, the SEA tool recommends dedication, technical expertise, governance,
363 and interagency collaboration (Herschan et al., 2020).

364 **5. Water safety plans; Benefits, Challenges and Recommendations**

365 This section addresses the implementation of WSP in the context of water policy in several
366 countries. In addition, the benefits of WSP implementation and the difficulties, as well as
367 the recommendations, are presented. Table 1 summarizes the recent studies that discussed
368 the implementation of WSP around the world and illustrate the benefits and difficulties as
369 well as the recommendation for WSP effective practice.

370 In a study by Setty et al. (2018), the authors tried to validate the relationship between WSP
371 implementation and health outcomes in high-income countries. They used time series to
372 investigate the site-specific relationship between acute gastroenteritis rates and water-

373 related exposures at three locations in France and Spain. The results showed that, in some
374 cases, the risk assessment approach of WSP succeed to mitigate gastrointestinal illness
375 risk. In another study, (Amjad et al. (2016), investigated the applicability of US water
376 utility to use WSP for water quality management in the state of North Carolina. The results
377 showed that water utilities in North Carolina have a reactive culture more than preventive,
378 which means, risk preventive management tools such as WSP need prioritization of
379 resources and time, thus, the water utilities in North Carolina are not able to implement
380 WSP due to lack in resources and time.

381 In a multi-nation interview study, Kayser et al. (2019) interviewed 20 WSP implementation
382 teams from five different countries (Cuba, China, Morocco, France and spin) to validate
383 the cast and benefits of WSP implementation, and to determine the necessary
384 environmental emblemment for WSP implementation. The results showed that the start-up
385 cost mainly from staff time averaging 16.2 full-time equivalent person-months. Moreover,
386 additional costs from hiring consultants, training staff, purchasing equipment and
387 certifying WSPs were found. The results indicated that the main benefits were improved
388 hazard control, record keeping, treatment practices and client and health agency
389 confidence. In another study, \ Kumpel et al. (2018) examined the benefits of applying
390 WSP of 99 water supply systems in 12 counties in the Asia-pacific region. The results
391 showed that the implementation of WSP resulted in infrastructure improvements in 82
392 water supply systems. In addition, 37 sites were showed an increase in financial support.
393 Remarkably, considerable enhancements were noticed in management and operation
394 practice, water quality testing activities, the number of meetings related to water safety,

395 and consumer satisfaction monitoring. Nevertheless, many challenges were observed such
396 as insufficient capacity and financial constraints.

397 Gunnarsdottir et al. (2020) evaluated the implementation of WSP for water supplies in
398 seven European countries (Germany, Denmark, Spain, UK, Serbia, Portugal and Scotland).
399 The results showed that WSP implementations may increase the rapid detection of the most
400 common faecal pollution and waterborne pathogens and this improve the early warning
401 potential which can enhance water quality; can grantee the water quality at source and tap,
402 and can observe the efficiency of mitigation measures. In another review study, Li et al.
403 (2020) reviewed 18 studies that implemented WSP in China from 2004 to 2018. They
404 evaluated the WSP implementation for the 311 water system. I addition, they extracted and
405 analyzed data such as water supply risk factors and risk matrix. The results showed that the
406 use of WSP in china was applied on a pilot-scale only, on the other hand, the full
407 implementation of WSP in China remains in early stages. The authors concluded that the
408 WSP implementation is an efficient tool for enhancing water supply systems in rural areas
409 of China.

410 In a recent study, (Sutherland et al.(2021) reviewed the implementation of WSP for 10
411 years in the South-East Asia region. The results revealed that during 12 years, the WSP
412 improved the performance of water supply systems and prevented the occurrence of
413 chronic waterborne diseases. Moreover, WSP has improved infrastructure, management
414 and system operation, increased stakeholder collaboration, enhanced water quality tests
415 and improved consumer satisfaction monitoring. In another study, Carvajal et al. (2021)
416 evaluated the gaps in the risk management approach depending on Australien experience
417 in WSP implementation as it is implemented in Chile. Water utilities in Chile focused on

418 verification and reporting without taking into consideration a preventive approach
419 regarding risks in water supply systems. The results from the study concluded risk
420 management from the resource to the tap should be considered as a valuable tool for
421 improving current management practices and shifting from a reactive to a proactive
422 approach in Chile. Aali et al. (2021). implied WSP principles for the groundwater system
423 in Talesh city in Iran. The results concluded that production sources have gained more
424 attention of organizations compared to other water supply system parts such as
425 transmission lines, reservoirs, distribution networks and water consumption points.

Table 1: The application of WSP: benefits, difficulties and recommendations.

Country	Benefits	Difficulties	Recommendations	references
France and Spain	<ul style="list-style-type: none"> • WSP controls on turbidity and chlorine enhanced the water quality. 	<ul style="list-style-type: none"> • The results of the longer-term implementation of WSP, health improvement and water quality, may need more time to observe. 	<ul style="list-style-type: none"> • For effective WSP implementation strategies, creating a connection between input/output, impacts of WSP and outcomes is essential. • Hidden dangers such as “tokenism”, poor long-term adherence and poor fidelity should take into consideration. 	(Setty et al., 2018)
North Carolina	<ul style="list-style-type: none"> • Improved risk management, enhanced the organization of information, and decrease the 	<ul style="list-style-type: none"> • Perceived duplication of existing practices and insufficient staff time are 	<ul style="list-style-type: none"> • More research is needed to get full insight into whether the implementation of WSP in the US may bring benefits. 	(Amjad et al., 2016)

	operation and maintenance cost.	the main barriers to WSP implantation.		
China, Cuba, France, Spain, Morocco	<ul style="list-style-type: none"> • Increased water safety awareness among personnel, new hazards addressed, increase water quality, and enhanced surveillance of pollution sources in the watershed. • enhance record-keeping and data collection, improve process management, and better respond to alarms. 	<ul style="list-style-type: none"> • Difficulty in determining the hazards assessment limits. • Extra office work such as (review, hazard controls, audits) is loaded for personnel and management. 	<ul style="list-style-type: none"> • To enhance communication benefits, improve WSP training, create a certification system for WSP, improve cost management, and track outputs; lessons should be shared across the international WSP system. 	(Kayser et al., 2019)

	<ul style="list-style-type: none"> • Improved control of chlorination and THMs in distribution systems. 			
Asia-Pacific region (22 countries)	<ul style="list-style-type: none"> • Infrastructure improvements. • significant enhancement in operations and management practices. • The qualitative data indicated that knowledge and training obtained by water system staff through. • Improved the Water system staff knowledge and training. • Increased the staff awareness towards water quality, and that 	<ul style="list-style-type: none"> • Due to financial deficiencies, many water utilities cannot implement the WSP risk mitigation measures. • Low building capacity restricted WSP implementation. 	<ul style="list-style-type: none"> • Capacity-building may improve by conducting training programs and enhancing the data collection process. 	(Kumpel et al., 2018)

	<p>lead to increase testing to enhance their insights of the water supply system and their motivation to assure water quality.</p>			
<p>European countries (Germany, Denmark, Spain, UK, Serbia, Portugal and Scotland)</p>	<ul style="list-style-type: none"> • WSP implementation developed infrastructure and helped to identify new hazards. • Improved control processes, knowledge of the catchment and water quality. • Regarding management, professionalism improved, and user confidence increased. 	<ul style="list-style-type: none"> • WSP is costly and time-consuming as well as involving a lot of paperwork. 	<ul style="list-style-type: none"> • WSP implementation may improve water supply infrastructure and solve the unregulated water problem. 	<p>(Gunnarsdottir et al., 2020)</p>

	<ul style="list-style-type: none"> • Internal communication was improved. 			
China	<ul style="list-style-type: none"> • After WSP implementation, the competence of employees improved, water quality was improved, and control and monitoring measures were enhanced. • A deeper understanding of the wastewater treatment plants was achieved. • WSP implementation enhanced water services emergency management plan. 	<ul style="list-style-type: none"> • The main challenges hindered the application of WSP were, lack of attention to risk management, lack of training and guidance, lack of motivation and lack of efficient technical guidance. • In rural areas the main obstacles were, poor infrastructure and weak external support. 	<ul style="list-style-type: none"> • For rural areas in China, simplified WSP is strongly needed to enhance the water services • For urban settings, the government should provide policy and technical support. 	(Li et al., 2020)

<p>South-East Asia region</p>	<ul style="list-style-type: none"> • WSP are helping to institutionalize good practice in the operation and maintenance of water-supply systems. 		<ul style="list-style-type: none"> • Adequate WSP implementation and independently audit are needed to achieve safe water at the tap. 	<p>(Sutherland, 2021)</p>
<p>Chile</p>	<ul style="list-style-type: none"> • Preventive management approach may support water management bodies against of hazardous events. 	<ul style="list-style-type: none"> • Water utility companies' certification such as quality management standards (ISO 9001), environmental management standards (ISO 14001), organization and occupational safety standards (OHSAS 	<ul style="list-style-type: none"> • Water utilities in Chile must change the water quality management system from a reactive approach to a preventive approach. 	<p>(Carvajal et al., 2021)</p>

		18001) are not specified to water sector.		
Iran	<ul style="list-style-type: none"> • WSP implementation of is recommended to water supply organizations as the most efficient tool to ensure security in water supply. 	<ul style="list-style-type: none"> • Incomplete implementation of WSP hindered the development of the supporting program and the evaluation process of WSP. 	<ul style="list-style-type: none"> • Depending on the final test is ineffective for groundwater management practice. It's recommended for full WSP implementation for effective and safe groundwater management. 	(Aali et al., 2021)

6. Recommendations

Because of the different challenges that drinking water systems face and the scarcity of original research on the subject, future research should emphasize on more data collection, and research on success factors in these settings. In addition], The success factors should be identified to aid water supply managers in enhancing the uptake and long-term sustainability of WSPs in drinking water supplies in low- and middle-income settings. Pilot schemes are useful for verifying and demonstrating the efficacy of methodologies, especially in the context in question, prior to mainstream WSP execution. therefore, more researchers should implement on pilot scale to get full insight. Additionally, pilot schemes can aid in demonstrating benefits and challenges, as well as providing knowledge gained and scaling capacity.

7. Conclusions

Public health, environmental protection, quality of life, economic activity, and sustainable development all depend on safe drinking water. Every day, numerous disasters are reported as a result of poor water quality. In this case, it is critical to ensure safe water demand by enhancing and improving all water supply practices and processes on a continuous basis. WSP is a risk assessment tool that is used all over the world to improve the quality of drinking water. The application of risk assessment and risk management principles in the production and distribution of water for human consumption enhances water quality assurance and public health protection by complementing "end of the line" compliance monitoring. The major benefit resulting from WSP is that it helps to the management of

potential hazards which enhance the safety and quality of drinking water. The main difficulties that prevent the successful application of WSP are the lack of capacity building management procedure as well as financial resource and staff training. Water management bodies in Arab Gulf country regions are encouraged to implement WSP as it improves the water practice in those countries.

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